



ANNUAL REPORT

FISCAL YEAR 2020-2021

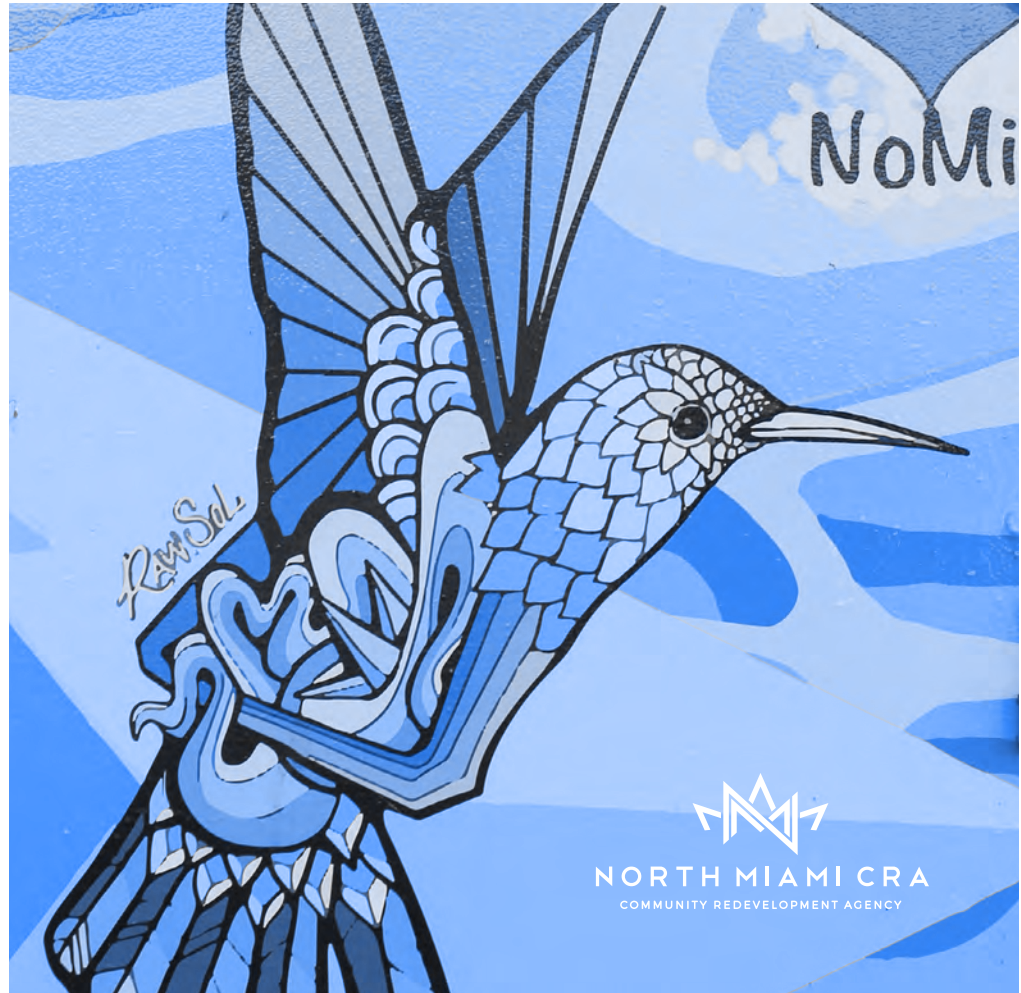


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NORTH MIAMI CRA CHAIRMAN

This past fiscal year, the North Miami CRA continued to take substantial steps to position our agency by fulfilling its mission on implementing programs and completing projects aimed at fostering economic development, residential revitalization, and reinvigorating growth in the City of North Miami.

As we worked to initiate and proceed with major redevelopment projects, we also worked around the clock to assist hardworking business owners and residents from the consequences of the economic shutdown. Despite these trying times, the North Miami CRA remained resilient and continued to pursue the mission of eliminating blighted conditions through various projects and programming amidst a pandemic that disrupted the progression of stability and sustainability for families and businesses within the CRA. We were fully committed to providing adequate financial support to business owners and residents alike to get through this time.

The 2020-21 Annual Report highlights the results and initiatives aimed at leveraging the agency's resources to work with and attract private investment. In addition, COVID-19 relief initiatives and economic development have also been a focal point of our redevelopment agency strategy. Although we have experienced an unprecedented public health and economic encounter due to the global coronavirus pandemic, it is with the continued support of the CRA's Board of Commissioners and CRA administration that we are persistent at strengthening the Downtown and major corridors in North Miami. As we highlight our numerous accomplishments and work in progress, the concerns of our business community, residents, and visitors are foremost in our thoughts.

As Chairman of the North Miami CRA, I am both humbled and honored to work alongside a group of dedicated Board Members, and have the exceptional leadership of the CRA staff that serves the community and residents of North Miami. One of the primary objectives of the CRA is to remain steadfast in eliminating slum and blight and to make positive changes within targeted areas through improvements of business and residential structures. To that end, the NMCRA continues its robust work towards rebuilding the community in order to achieve the high quality of life desired by all.



PHILIPPE BIEN-AIME
CHAIRMAN

NORTH MIAMI CRA INTERIM EXECUTIVE DIRECTOR

I am honored to have been appointed to serve as the Interim Executive Director of the North Miami Community Redevelopment Agency (NMCRA). While I began my new position in December 2021, the accomplishments acknowledged in our FY2020-21 Annual Report are accolades to the leadership of our CRA Board, my predecessor Rasha Cameau, MBA, FRA-RP, and our dedicated CRA staff.

With new commercial developments continuously underway, an increasing trend in total property value is expected to increase. Real estate growth is also escalating, and there continues to be a rising interest in the city of North Miami from both the commercial and residential sectors. The NMCRA plan focuses on redevelopment and economic development as a tool to drive growth in tax increment revenues, which can then be reinvested into additional strategies identified by the plan, such as, community benefits, infrastructure, affordable housing, and neighborhood enhancement. The plan focuses on Downtown redevelopment, including arts and culture, mixed-use and residential development, and transportation.

Additionally, we have capitalized on existing industry clusters to grow the NMCRA, drive investment to major corridors, such as, West Dixie Highway, NE 6th Avenue, 125th Street, and the Innovative District. We are certain that the Downtown North Miami Corridor will thrive and continue to host economically viable businesses, arts, and restaurants, as an overall cultural destination that we must sustain.

This report outlines the NMCRA activities and accomplishments from October 1, 2020 through September 30, 2021.



GAYLE S. MCDONALD, FRA-RP
INTERIM EXECUTIVE DIRECTOR

BOARD MEMBERS



ALIX DESULME, ED.D.
VICE-CHAIRMAN



MARY ESTIMÉ-IRVIN
COMMISSIONER



SCOTT GALVIN
COMMISSIONER



KASSANDRA TIMOTHE, MPA
COMMISSIONER



NORTH MIAMI CRA
COMMUNITY REDEVELOPMENT AGENCY



ABOUT NMCRA

INTRODUCTION

Pursuant to Florida Statutes, Chapter 163 Part III, The Community Redevelopment Act of 1969 as amended (hereinafter referred to as the “Act”), the North Miami Community Redevelopment Agency (hereinafter referred to as the “CRA”) was created for the purpose of facilitating the revitalization of designated “slum” and/or “blighted” areas within the City of North Miami.

In accordance with Section 163.355 (5) of the Act, the principal mission of the CRA is the preservation or enlargement of the community redevelopment area's tax base from which taxing authorities the City of North Miami and Miami-Dade County receive tax revenues to carry out public initiatives that stimulate the rehabilitation and redevelopment of the designated area mainly by private enterprises. The Tax Increment Financing (TIF) mechanism, unique to community redevelopment agencies, is intended to serve as a stable, recurring source of funds to jump start and catalyze redevelopment within the community redevelopment area during the period in which the tax base of a designated slum and blighted area is increasing.

Community Redevelopment Agencies are a common governmental tool for redevelopment in Florida, and they operate on a budget generated by the increase in property tax revenue within the area. Once the CRA is established, a percentage of the increase in real property taxes goes to the CRA. This tax increment is used to fund and finance the redevelopment projects outlined in the Community Redevelopment Plan.



OUR HISTORY



On July 13, 2004, the Board of County Commissioners adopted Resolution R-937-04, which approved the Finding of Necessity and established the North Miami Community Redevelopment Agency. On June 7, 2005, the Board of County Commissioners adopted Resolution R-610-05 approving the Redevelopment Plan, the Interlocal Agreement, and the funding of the Plan when it enacted Ordinance No. 05-109, thus creating the Agency’s Trust Fund.

The Interlocal Agreement between Miami-Dade County (County), the City of North Miami (City) and the North Miami Community Redevelopment Agency (Agency) requires, that the Agency refund the County’s TIF payment for the redevelopment area west of Biscayne Boulevard and that the Agency is to submit for County approval an annual budget for the implementation of the Plan prior to expending any funds. The City of North Miami City Council approved the Findings of Necessity, the CRA boundaries, and created the North Miami Community Redevelopment Agency in June 2004 by the passage of Resolution R-2004-3. The Community Redevelopment Agency approved the Redevelopment Plan, pursuant to the Redevelopment Act in March 2005, by Resolution R-3-2005-1. The City of North Miami approved the Redevelopment Plan in March 2005, by passing Resolution R-2005-15.

The first amendment to the Plan was adopted by the Board of County Commissioners (BCC) through Resolution No. R-1113-08, to incorporate the development and implementation of community policing initiatives and define affordable housing guidelines. On September 20, 2016, the BCC approved the Ordinance extending the Trust Fund for another 29 years, with the 2016 NMCRA Plan Amendment and the 2nd Amendment to the Interlocal being approved at the December 6, 2016, meeting extending the life of the North Miami Community Redevelopment Agency to July 13, 2044.

OUR OVERVIEW

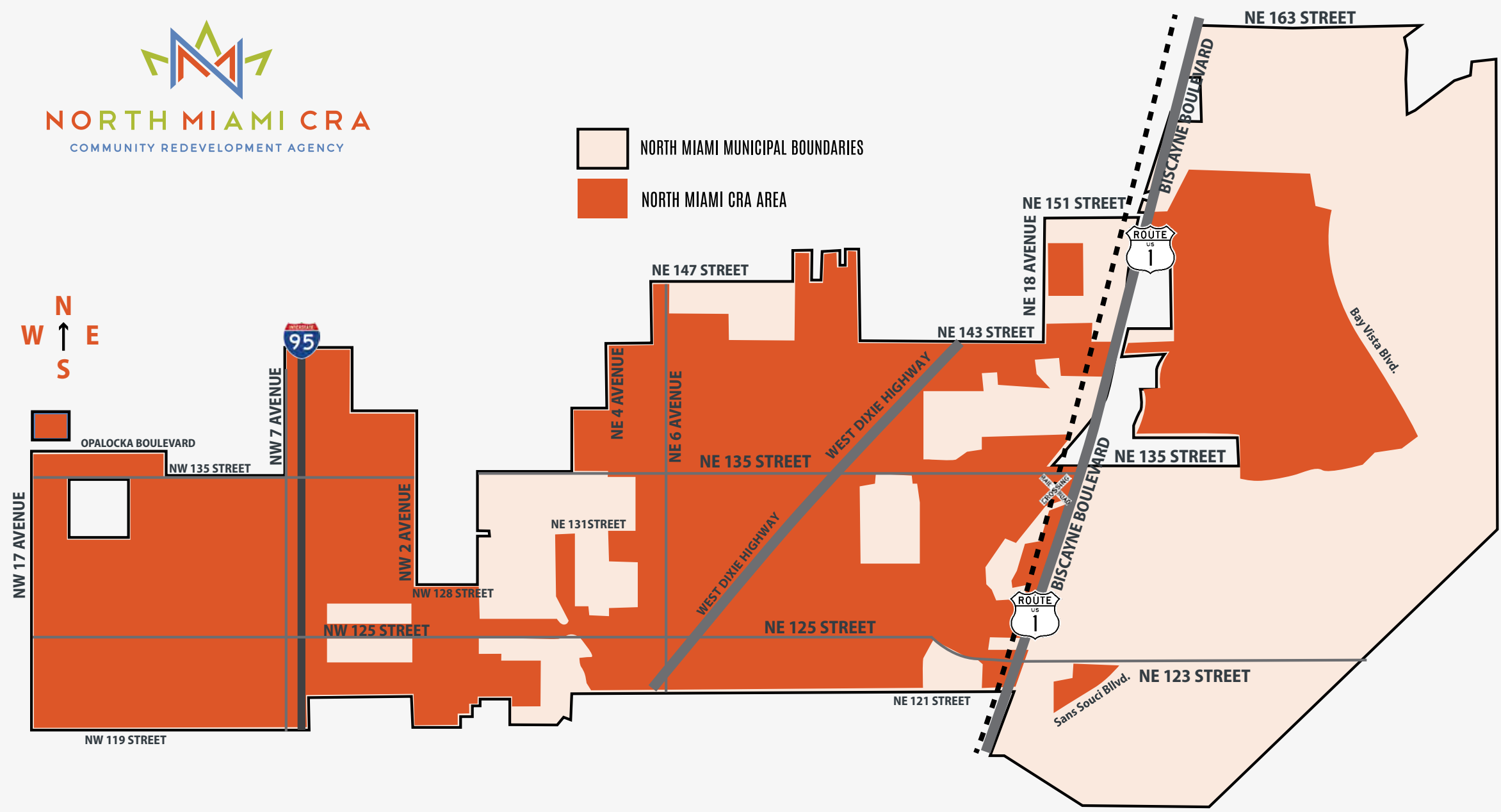
The North Miami CRA’s governing Board of Commissioners is comprised of the Mayor and Members of the North Miami City Council. In addition, the CRA has a 12-member Advisory Committee that is appointed by the governing board.

The North Miami Community Redevelopment Agency is an independent government agency tasked with eliminating slum and blight in a designated area. The NMCRA does this by using increases in taxable values, for a limited period of time within a deteriorating area, to transform that area into one that again contributes to the overall health of the community.

	Commercial Rehabilitation and Beautification Grants
	Public-Private Partnership Developments
	Infrastructure Improvements
	Neighborhood Improvement Programs
	Affordable, Workforce, Market Rate, Luxury and Mixed Income Housing
	Affordable/Workforce Housing Development & Renovation
	Transportation and Transit Developments
	To implement the redevelopment program in a manner that balances residential, commercial, environmental, recreational, economic, and aesthetic elements

BOUNDARY MAP

The Community Redevelopment Area comprises some 3,250 acres, which represent approximately 60% of the City as shown in this map.





OUR OUTCOMES

FY 20-21 NORTH MIAMI CRA ACCOMPLISHMENTS

- Launched U-Wrap NoMi at Griffing Park: Completed (8) utility boxes wrapping installations thus far with 36 installations remaining.
- Provided \$497,533 in grant funds for Beautification and Enhancement (4), Business Attraction and Expansion Grants (2), Capacity Building & Retention Grant (1) & a Rehabilitation Grant (1) to enhance existing businesses and attract new ones. To date the NMCRA has attracted two (2) new businesses into the CRA area, with more applications pending.
- Supported existing businesses with over \$600,000 in various small business assistance for both essential and non-essential grants to remain open during the COVID-19 global pandemic.
- Completed Art on the Plaza, which is a yearlong series of newly commissioned, temporary public artworks by Miami-based artists on the MOCA Plaza. Featured eight (8) artists located in the heART of the city; Downtown NoMi used as a canvas for creative expression, reflective of the community's rich and diverse cultural heritage.
- Launched the NMCRA Residential Rehabilitation Grant Program with \$750,000 and funded other housing initiatives as appropriate.
- Completed Phase 1 of the Pioneer Boulevard Renovation at \$100,000: Repaired water fountain, renovation of existing arches, installation of new book benches, landscaping, and replaced trash receptacles.
- Completed NE 11th Court Drainage Improvement Project at \$90,000; benefitting residents who were negatively impacted by consistent flooding, affecting their property values.
- NW 7TH Avenue Beautification \$150,000: Funds were contributed to match the city's Highway Beautification Grant awarded by a Florida Department of Transportation (FDOT) grant to the beautify medians of NW 7th Avenue between NW 119th Street and NW 143rd Street.
- Continued assisting residents and businesses in emergency relief grants to survive the impact of the COVID-19 global pandemic:
 - ▶ Residential grants provided up to \$4,000 to tenants facing eviction, homeowners in mortgage arrears and with utilities in arrears.
 - ▶ JumpStart grants provided up to \$7,500 to small businesses. Funds were used to pay rent, utilities, and operational expenses to remain open.
- Equipment \$160,500: Finalized installation of License Plate Readers (LPR). Project completed December 2020.
- Provided Ring Doorbells to 140 vulnerable residents within the CRA boundaries. Project completed May 2021.
- Funded Infrastructure Grant: 1155 NoMi now the Gardens Residences; Infrastructure Grant of \$8,000,000 & 50% TIF not-to-exceed \$7,000,000 through the life of the CRA. Once completed this project will generate additional new tax revenues to reinvest in the CRA.
- Defunded Residences at NoMi Infrastructure Grant due to developer inaction and inability to secure financing.
- Street Furniture: Projected initiated. Replaced old NMCRA trash receptacles and added new ones.
- Funded the City's EDEN Enterprise Resource Planning (ERP) Software System upgrade with three-year annual maintenance fees not-to-exceed \$1,326,291.60.
- Funded acquisition, operations and maintenance of four (4) Freightliner MB-65 30' American Heritage model trolleys for the City's NOMI Express program not-to-exceed \$1,473,400.

FY 20-21 NORTH MIAMI CRA ACCOMPLISHMENTS

COVID-19 RELIEF AND SUPPORT

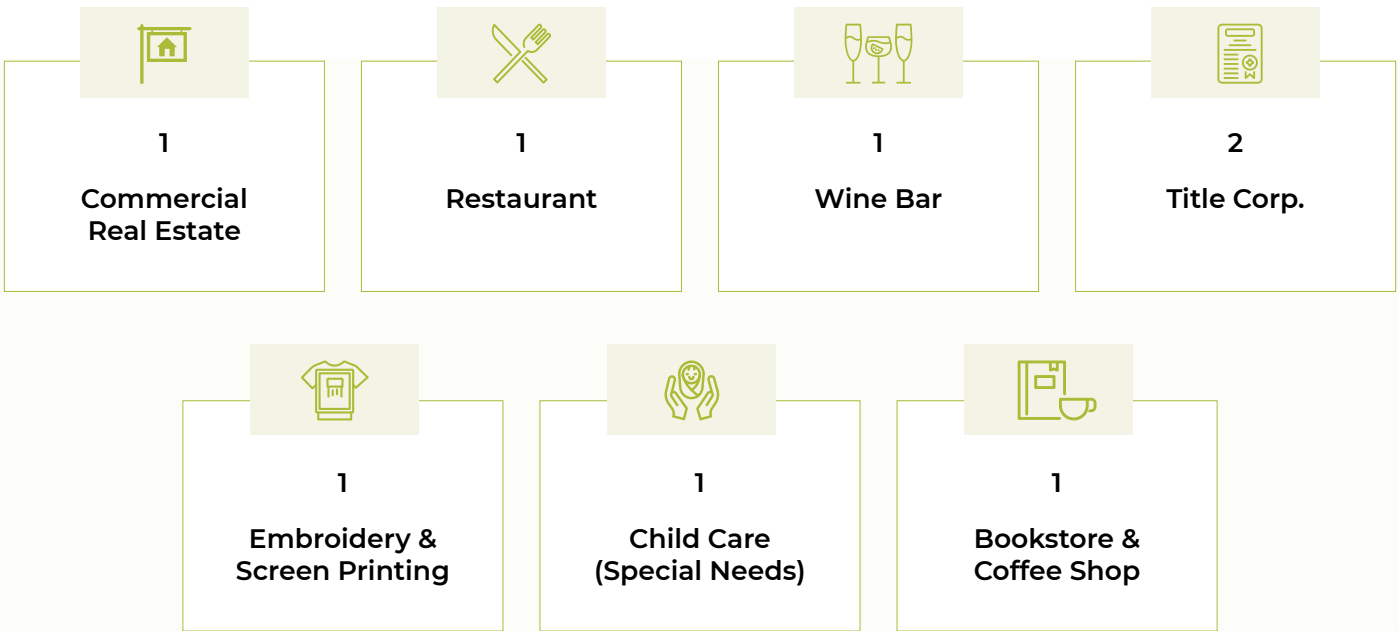
The North Miami CRA continuously strives to make progressive changes with new merchants and businesses, relocations and expansions, commercial rehabilitation, and funding a single-family rehabilitation grant incentive. During this past year, to assist small business owners meet their financial obligations during the COVID-19 pandemic. This much needed aid has been instrumental to the city’s major commercial corridors (West Dixie Highway, NE 6th Avenue, NE 125th Street, NW 7th Avenue, Biscayne Boulevard and NW 119th Street). Providing emergency financial relief has helped sustain our area for visitors, residents, and contributed to the overall local economic growth of the community, such as:

- Supported existing businesses both essential and non-essential to remain open during the COVID-19 global coronavirus pandemic.
- Established the Emergency Relief to Jump Start 3 Business Grant Program allocating \$500,000 with grant amounts up to \$7,500 per business.
- Contracted local Chambers of Commerce to assist with:
 - ▶ \$857,316 in Residential Eviction Prevention of which \$50,000 went towards water/utility bills in arrears.
 - ▶ \$617,670 in Commercial Relief.

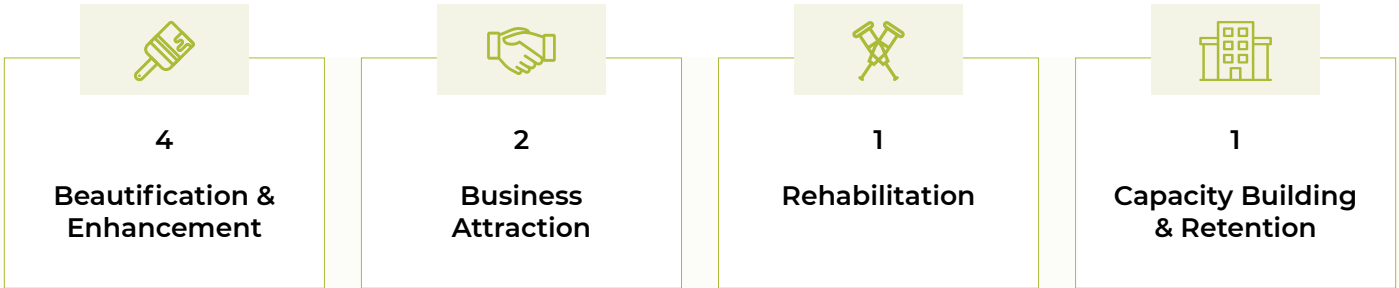
Funds for grant programs were used to help business owners relaunch operations once they were permitted to open. Funds went towards rent, payroll, communications, utilities, and other operational expenses. Furthermore, the grants were only awarded to businesses who were denied assistance from the U.S. SBA Disaster Loan and the Florida Disaster Loan programs.

COMMERCIAL BUSINESS ASSISTANCE

NEW INDUSTRIES WITHIN THE NMCRA BOUNDARIES



GRANTS AWARDED BY THE NMCRA



BUSINESS ASSISTANCE PROGRAM

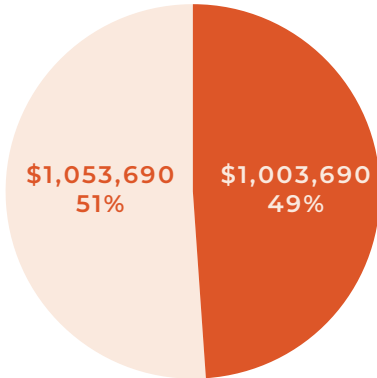
In order to enhance the City’s commercial corridors, the North Miami CRA provides grants up to \$150,000 with 50% match of total project costs to rehabilitate, relocate, beautify and enhance commercial buildings.

Improvements to the facades of eligible commercial properties helps local businesses attract new customers and have a significant positive impact on the marketability of the surrounding area. These programs aid the North Miami CRA in meeting the goal of eliminating slum and/or blight conditions within the CRA boundaries. For FY2020-21, the NMCRA allocated \$497,533 for Commercial Rehabilitation, Business Attraction, Capacity Building and Beautification grants, to assist properties in enhancing their visibility, attracting new businesses along the Downtown corridor and other areas within CRA boundaries.

All improvements must be in compliance with any and all applicable codes, design standards, and all other restrictions of the City of North Miami. Every project must be approved by the CRA and is subject to funding availability.

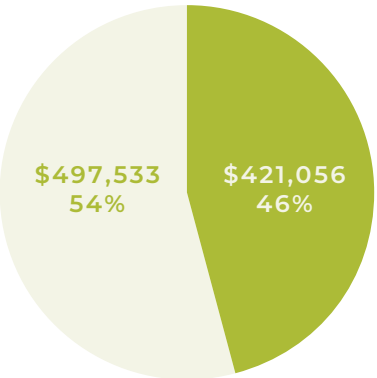
FY19-20 VS. FY20-21

FY19-20 CRA COMMERCIAL GRANTS
TOTAL PROJECTED COSTS \$2,057,380



CRA Grant Funding 2020
 CRA Private Match 2020

FY20-21 CRA COMMERCIAL GRANTS
TOTAL PROJECTED COSTS \$918,589



CRA Grant Funding 2021
 CRA Private Match 2021

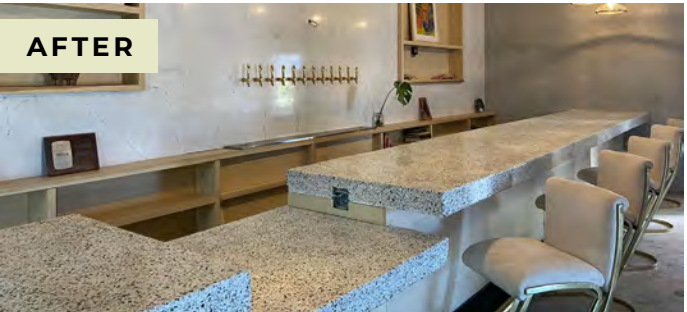
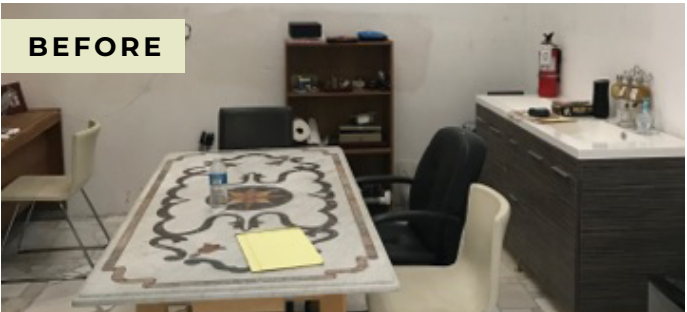
BUSINESS ASSISTANCE PROGRAM

BEAUTIFICATION & ENHANCEMENT

This program offers up to \$25,000 with no match requirement, to eligible commercial property owners or business operators for improvements to the exterior and/or interior of the building.

BUSINESS ATTRACTION & EXPANSION

This program provides up to \$150,000, with a 50% match of total project costs of interior/exterior improvements to the property.



EPOCA Brewery located at 12355 NE 13 Avenue, produces high quality, innovative, fresh craft beer for the local and regional markets with a leased warehouse space of approx. 2,800 sq. ft. seating for 60 for a custom construction brewery with production, a tasting room, and a 600 sq. ft. beer garden.



Happy Island PPEC located at 755 NE 130 Street, is a licensed special needs childcare facility that provides health care along with day care and educational services to families of low-income to support medically fragile children ages newborn through 20 years of age.



NMCRA PROJECTS

REHABILITATION GRANT PROGRAM

This program provides up to \$100,000, with a 50% match of total project costs of interior/exterior improvements to the property.



CAPACITY BUILDING & RETENTION GRANT PROGRAM

This program focuses on helping existing small business enhance their operations and capacity. Up to \$7,500 can be used for approved businesses expenses or approved technical and/or training.

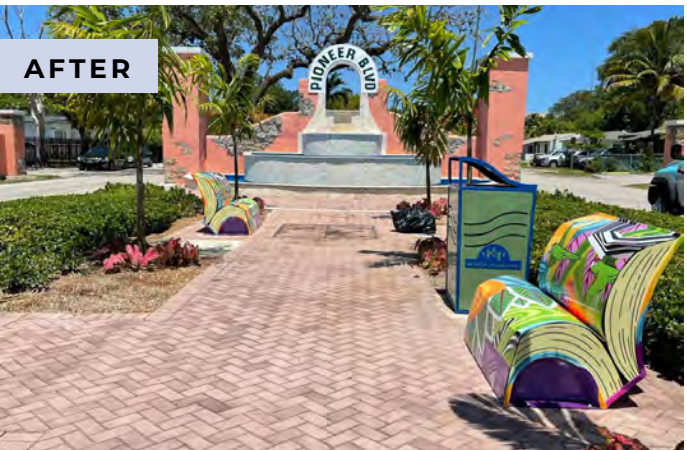
Stitches by Walter Miami, located at 769 NE 125 Street was established in 2018 and offers two main services: embroidery and screen printing. Embroidery and screen printing. They were awarded a Capacity Building & Retention Grant of \$7,500 towards the purchase of a new heat press machine to allow for an enhance quality of print services to its customer and increase delivery time.



COMPLETED CAPITAL & INFRASTRUCTURE PROJECTS

PIONEER BOULEVARD RENOVATION: PHASE 1

This 2012 NMCRA capital project had fallen in disrepair and was a blight to the area. Funds were used for new electrical and lighting, repair of water fountain and street furniture to turn into a passive park area for residents. **Project was completed June 2021. Project costs: \$100,000.**



Phase 1 – Renovation at Pioneer Blvd

- Repaired Fountain and Arches
- New Book Benches & Trash Receptacles

IN PROGRESS CAPITAL & INFRASTRUCTURE PROJECTS

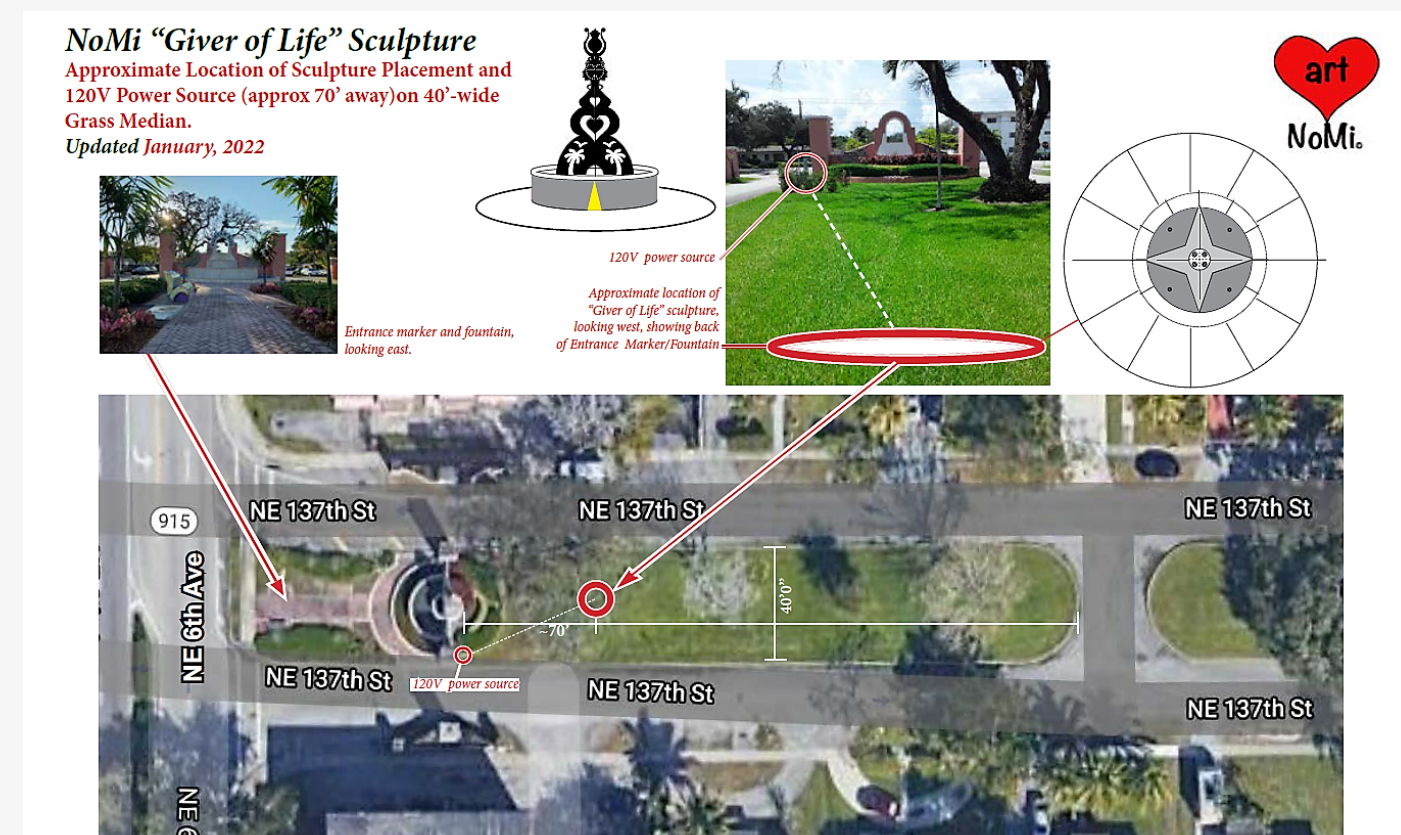
PIONEER BOULEVARD RENOVATION: PHASE 2

Phase 2 of the NMCRA capital project is underway. Funds will be used for pedestrian walkways along the Boulevard and street furniture to turn it into a passive park area for residents. **Project set to complete 2022. Project costs: \$100,000.**

PIONEER SCULPTURE GARDEN

The Pioneer Sculpture Garden consists of a three-dimensional artwork to occupy an outdoor sculpture gallery right in the heart of Pioneer Blvd. The public art exhibition is titled “Pioneer Frontiers” and is located on the medians of a quiet street that will be converted into a modern-day community park, featuring renovated prominent historic arches, book benches, new walkways and additional fauna and flora.

The theme, “Pioneer Frontiers,” has been chosen to reflect the North Miami CRA efforts to push the narrative of futurism, the global journey of travelers and the definition of boundaries of frontiers. This beautification effort will enhance the experience of all those visiting the corridor of Pioneer Blvd making it an attraction for art lovers.



FUTURE CAPITAL & INFRASTRUCTURE PROJECTS

INFRASTRUCTURE GRANTS



THE GARDENS RESIDENCES RENDERING

Omega Investors Group owns properties located at 12640 NE 12th Avenue and 1195 NE 126th Street totaling 174,668 sq. feet.

An eight (8) story 384-unit mixed-use project of primarily workforce housing with 16 studios, 189 one bedrooms, 150 two bedrooms and 29 three bedrooms and 507 parking spaces between structured and perimeter parking. Amenities will include rooftop pool, gym, conference and game rooms, and a 3,000 square feet of retail space for a coffee shop, beauty salon and dry cleaner.

Estimated construction cost of project is \$57,800,000 for a total cost of project of \$86 million.

10% or 38 units will be earmarked for affordable housing (80% AMI) through the life of the NMCRA.



ALLURE NORTH MIAMI
RENDERING

TR NM Holdings LLC has secured a long-term lease of two (2) city owned parcels, of which one (folio #06-2221-006-0020); the south parcel is within NMCRA boundaries.

A twelve (12) story 250-unit residential project, with an elevated pedestrian sky-bridge to connect to the other tower, which will house the parking and amenities. The South Tower will consist of 27 studios, 85 one (1) bedrooms, 130 two (2) bedrooms, and 8 three (3) bedrooms.

Estimated construction cost of project is \$57,400,545.

10% or 25 units will be earmarked for affordable and workforce housing (80% - 140% AMI) through the life of the NMCRA.



NEWS & EVENTS

EVENTS & HIGHLIGHTS

Sponsored the Mayor’s 1st Quarterly Business Luncheon held on Wednesday, July 14th at Barry University’s Weber Grand Hall. This luncheon spotlighted North Miami’s economy. The city government, the administration, staff, and the CRA has been tirelessly working to bring relief and assistance to businesses and residents.



Sponsored Women’s Economic Empowerment Virtual Luncheon theme this year was ‘10 Top Business Rebranding Ideas’ which consisted of a group of dynamic women in journalism, marketing, technology, and finance who shared their insight on how to succeed.



MARKETING & PUBLIC RELATIONS INITIATIVES

Integral to the NMCRA’s mission is the promotion of the initiatives and programs the agency leads, bringing exposure to local businesses and keeping the broader community up to date on the information impacting the district. This past year, the CRA garner exceptional news coverage across all mediums focused on local arts, culture, real estate, and culinary establishments in the area, connecting reporters to local businesses and property owners to enhance coverage and benefit local stakeholders.

In addition to these efforts, the last couple of years digital engagement, social media and monthly email newsletters, has played a vital role in the NMCRA’s marketing strategy. By the end of the fiscal year, @nomicra total social media audience had an increase of approximately 169% compared to the previous year.

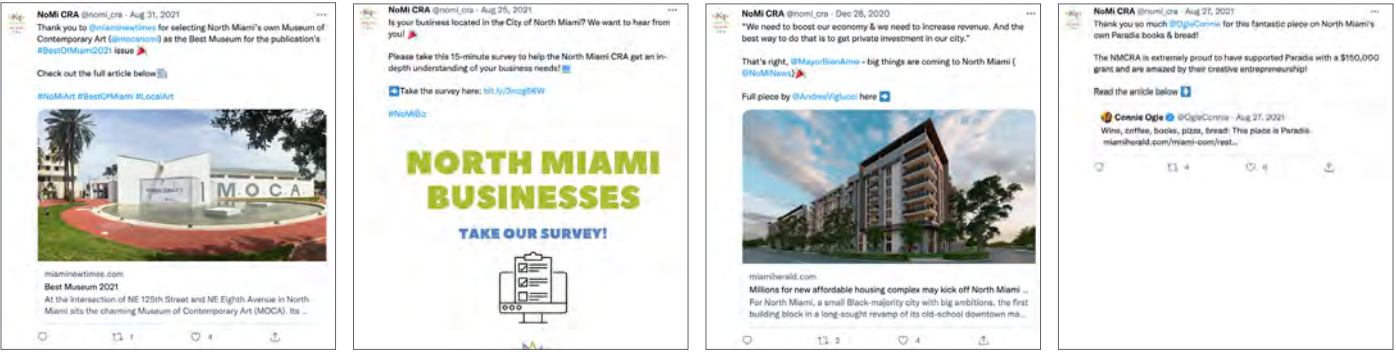
It is important to note that the NMCRA’s digital engagement was a major component to support area businesses throughout COVID-19 pandemic.

MEDIA RELATIONS

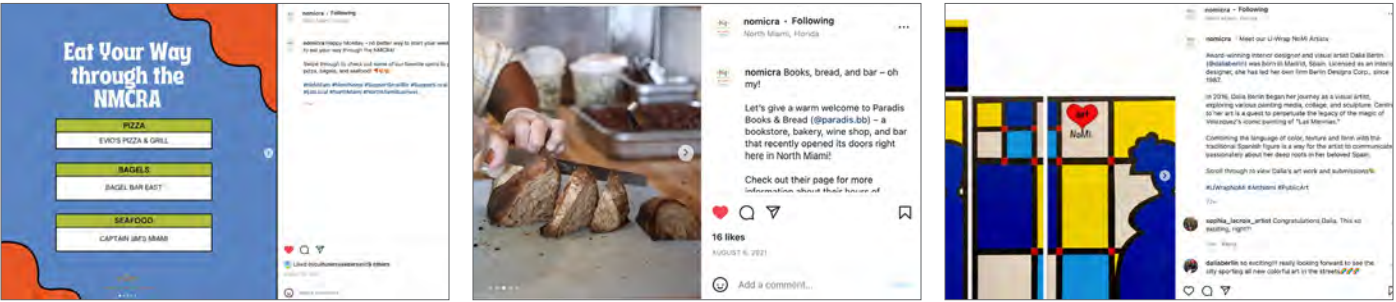


Secured over 48 stand-alone media features highlighting the NMCRA community programming and area businesses.

TOP TWITTER

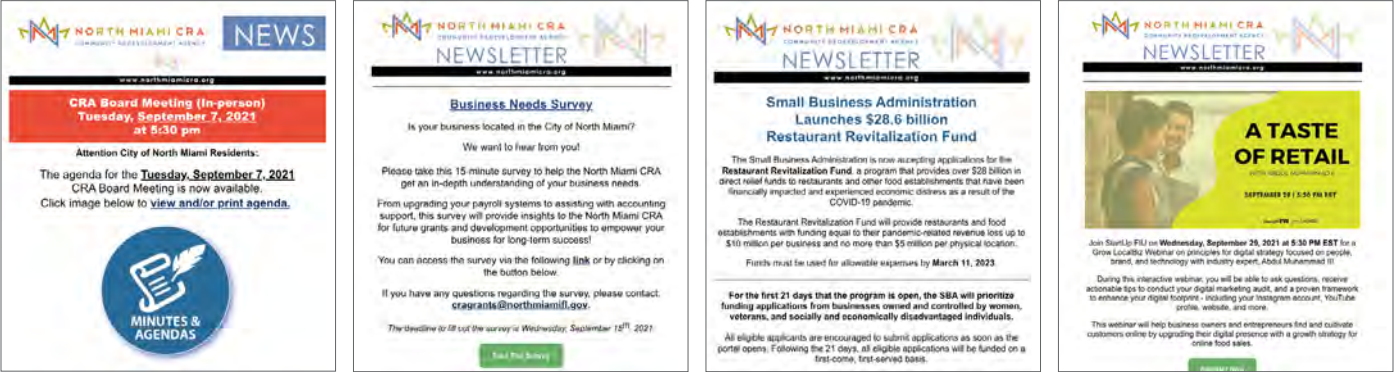


TOP FACEBOOK & INSTAGRAM



New Followers up by 313% | Page Visits up by 97% | Reach is up by 169%

CRA NEWSLETTER ARTICLES



To keep the community up to date on the latest information the NMCRA develops and electronically distributes monthly newsletters to its extensive business and residential database. This past year the CRA distributed 32 newsletters, distributing content that highlighted sponsored events, community programming, and major information for COVID-19 assistance.

STATEMENT OF REVENUES

NOTE 5 - TAX INCREMENT REVENUE

The primary source of revenues is tax increment funds received through the City and the County. This revenue is computed by multiplying the operating tax rate for the City and the County by the increased value of property located within the boundaries of the redevelopment areas of the Agency, over the base property value, less five percent (administrative fee). Both the City and the County are required to annually fund this amount without regard to tax collections or other obligations. In accordance with the Inter-Local Cooperation Agreement, the Agency is required to provide annual refunding to the City and County equal to the amount of tax increment revenues generated by the redevelopment area, other properties to the east of Biscayne Boulevard, and not necessary to pay debt services and related bond payments. In addition, the City is required to contribute an amount equal to its refunded amount back to the Agency in support of redevelopment activities including debt service and related payments on bonds. In fiscal 2019 the Agency refunded to the taxing authorities \$2,500,191.

FUND BALANCES GOVERNMENTAL FUNDS

BALANCE SHEET-GOVERNMENTAL FUNDS SEPTEMBER 30, 2021

NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY
(A Component Unit of the City of North Miami, Florida)

ASSETS	General	Special Revenue	Total Governmental Funds
Cash and cash equivalents	\$245,397	\$4,995,009	\$5,240,406
Other assets	\$19,278	-	\$19,278
Total assets	\$264,675	\$4,995,009	\$5,259,684
LIABILITIES AND FUND BALANCES			
LIABILITIES:			
Accounts payable and accrued liabilities	\$431,086	-	\$431,086
Due to other governments	-	-	-
Total liabilities	\$431,086	-	\$431,086
FUND BALANCES:			
Assigned:			
Capital projects	-	\$3,481,418	\$3,481,418
Unassigned	(166,411)	\$1,513,591	\$1,347,180
Total fund balances	(166,411)	\$4,995,009	\$4,828,598
Total liabilities and fund balances	\$1,295	\$4,995,009	\$5,259,684

RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION

Total fund balance - governmental fund (above)	\$4,828,598
Amounts reported for governmental activities in the statement of net assets are different because	
Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and therefore are not reported in the funds.	\$157,675
Net position of governmental activities	\$4,986,273

SEE COMPLETE FINANCIAL REPORTS AT NORTHMIAMICRA.ORG

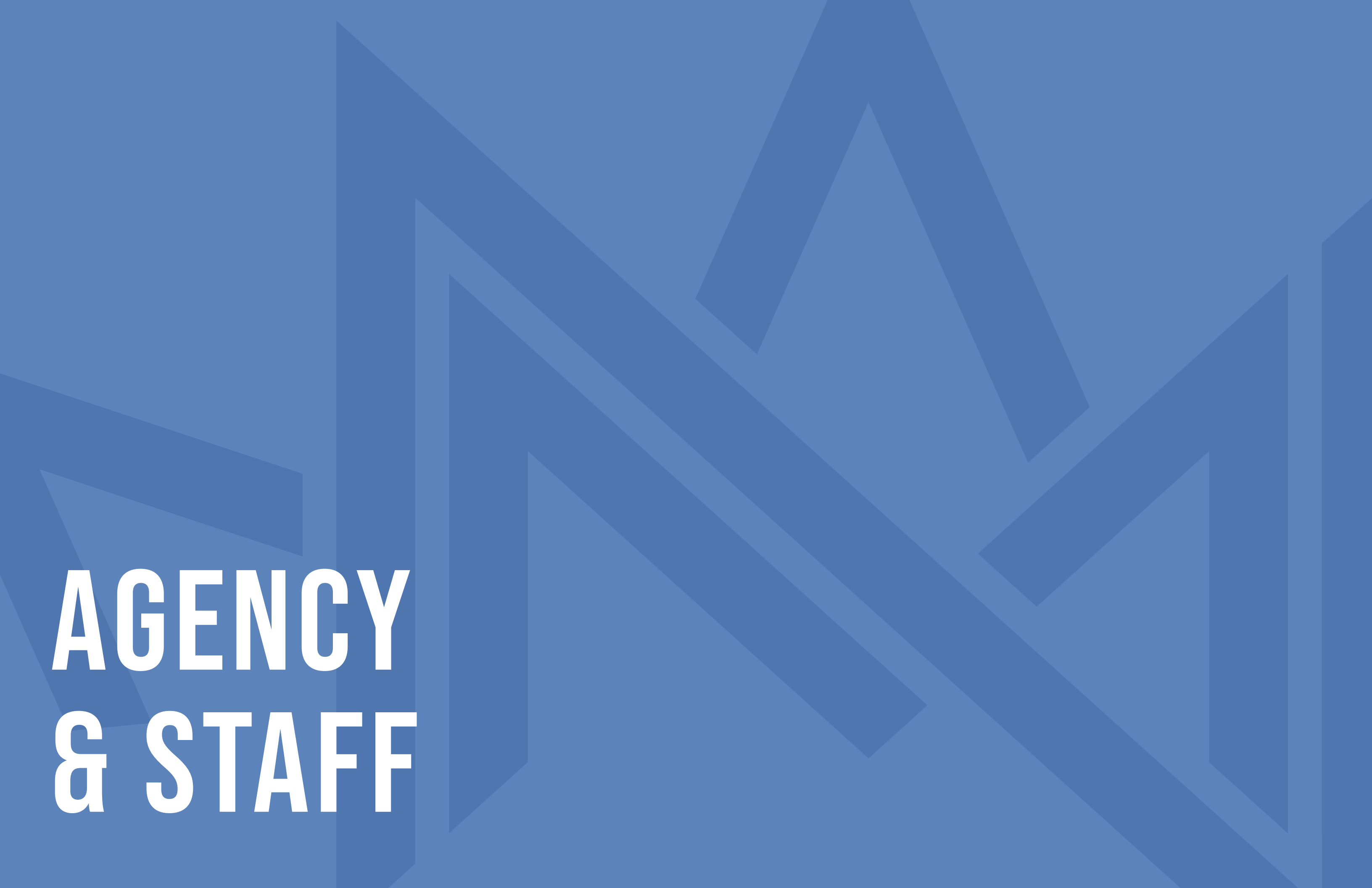
STATEMENT OF REVENUES, EXPENDITURES & CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FISCAL YEAR ENDED SEP. 30, 2021

NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY
(A Component Unit of the City of North Miami, Florida)

REVENUES	General	Special Revenue	Total Governmental Funds
Tax increment revenue	\$11,090,096	-	\$11,090,096
Tax increment revenues refunded to taxing authorities (Note 5)	(4,311,655)	-	(4,311,655)
Tax increment revenues, net	\$6,778,441	-	\$6,778,441
Interest and other	\$216,783	-	\$216,783
Total revenues	\$6,995,224	-	\$6,995,224
EXPENDITURES:			
General government	\$2,933,486	-	\$763,653
Community redevelopment	-	\$2,777,141	\$2,777,141
Total expenditures	\$2,933,486	\$2,777,141	\$5,710,627
Excess (deficiency) of revenues over expenditures	\$4,061,738	(2,777,141)	\$1,284,597
OTHER FINANCING SOURCES (USES)			
Transfers in	-	\$4,290,732	\$4,290,732
Transfers out	(4,290,732)	-	(4,290,732)
Total other financing sources (uses)	(4,290,732)	\$4,290,732	-
Net change in fund balances	(228,994)	\$1,513,591	\$1,284,597
Fund balances - beginning	\$62,583	\$3,481,418	\$3,544,001
Fund balances (deficits), ending	(166,411)	\$4,995,009	\$4,828,598

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Net change in fund balances - total governmental funds (above)	\$ 1,284,597
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is depreciated over their estimated useful lives:	
Expenditures for capital assets	-
Less current year depreciation	(7,975)
Change in net position of governmental activities	\$1,276,622



AGENCY & STAFF

COMMUNITY REDEVELOPMENT AGENCY

EXECUTIVE STAFF



RASHA CAMEAU,
MBA FRA-RP
EXECUTIVE
DIRECTOR



STEVEN W.
ZELKOWITZ, ESQ.
BOARD
ATTORNEY



VANESSA
JOSEPH, ESQ.
BOARD
SECRETARY

STAFF



GAYLE S.
MCDONALD
OPERATIONS &
PROGRAMS
MANAGER, FRA-RP



STEPHEN
ONUIGBO
EXECUTIVE
ASSISTANT



CASNEVE
OUPELLE
GRANTS
ADMINISTRATOR



JAMESSIE
CADET
ADMINISTRATIVE
SPECIALIST

ADVISORY COMMITTEE

MICHAEL
MCDEARMAID
COMMITTEE
CHAIR

ASHAKI BRONSON-
MARCELLUS
COMMITTEE
MEMBER

BLANCA
COBO
COMMITTEE
MEMBER

CLIFFORD
WILLIAMS
COMMITTEE
MEMBER

EDWIDGE
CLARK
COMMITTEE
MEMBER

KENNY
EACH
COMMITTEE
MEMBER

MARIE
METELLUS
COMMITTEE
MEMBER

NAOMI
BLEMUR
COMMITTEE
MEMBER



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